

## Food Issues Risk Matrix (March 2026)

	<b>Risk Analysis</b>	<b>Current Issue Actions in hand Dynamic situation</b>	<b>Future Issue Plans in preparation</b>	<b>Managed issue Controlled/monitored Could reoccur Outstanding actions</b>
Decreasing impact on business ↓	<b>Big Company Impact Cost Reputation Media</b>	<p>Acrylamide</p> <p>3-MCPD/Glycidyl-Esters</p> <p>HFSS/LHF Advertising/Promotions restrictions</p> <p>Portion Size/Calories</p> <p>UK Devolved regulatory divergence</p> <p>Packaging waste/Taxation/EPR</p> <p>Ultra-Processed Foods</p> <p>Consultation on implementation 2018 NPM</p> <p>UK/EU SPS Agreement</p> <p>EU regulatory alignment</p>	<p>Food taxation</p> <p>Salt/Sodium reduction (2024 targets)</p> <p>Mandatory reporting of healthy food sales by large businesses</p>	
	<b>Moderate Impact Cost Material availability Working practice</b>	<p>CIPC tMRL monitoring</p> <p>Environment Act (implementation)/EU Farm to Fork Strategy</p> <p>Food waste</p> <p>Allergens (precautionary labels)</p> <p>Bread and Flour Regulations implementation</p> <p>Wales Obesity Strategy (Healthy Weight: Healthy Wales)</p> <p>Scotland Obesity Strategy (Diet &amp; Healthy Weight Plan)</p> <p>NI Obesity Strategy (Healthy Futures)</p> <p>GLP-1 medication – impact on categories</p>	<p>Eco-labelling</p> <p>EU Deforestation</p> <p>Precision Breeding implementation</p> <p>England Food Strategy</p> <p>Smoked Ingredients</p> <p>EU EmpCo Directive</p> <p>GS1 QR codes (transition from barcodes)</p>	<p>EU Smoke flavourings</p> <p>NIRMS/'Not for EU' labelling</p>
	<b>Small Impact Cost Materials Change</b>	<p>EU Flavourings reviews</p> <p>Sugars (popcorn)</p> <p>EU MOAH/MOSH</p>	<p>Recycling labelling</p> <p>EU PFAS</p> <p>Plant-based/vegan/vegetarian/meat definitions</p> <p>Glycoalkaloids</p> <p>Furans</p>	
		New issue	Changed priority	Identified as a potential high-profile media issue