

## Food Issues Risk Matrix (November 2025)

	<b>Risk Analysis</b>	<b>Current Issue</b> Actions in hand Dynamic situation	<b>Future Issue</b> Plans in preparation	<b>Managed issue</b> Controlled/monitored Could reoccur Outstanding actions
Decreasing impact on business	<b>Big Company Impact</b> <b>Cost</b> <b>Reputation</b> <b>Media</b>	<p>Acrylamide</p> <p>3-MCPD/Glycidyl-Esters</p> <p>HFSS/LHF Advertising/Promotions restrictions</p> <p>Portion Size/Calories</p> <p>UK Devolved regulatory divergence</p> <p>Packaging waste/Taxation/EPR</p> <p>Ultra-Processed Foods</p> <p>Consultation on implementation 2018 NPM</p> <p>UK/EU SPS Agreement</p>	<p>Food taxation</p> <p>FOPNL developments</p> <p>Salt/Sodium reduction (2024 targets)</p> <p>Mandatory reporting of healthy food sales by large businesses</p>	
	<b>Moderate Impact</b> <b>Cost</b> <b>Material availability</b> <b>Working practice</b>	<p>CIPC tMRL monitoring</p> <p>Environment Act (implementation)/EU Farm to Fork Strategy</p> <p>Food waste</p> <p>Allergens (precautionary labels)</p> <p>Bread and Flour Regulations implementation</p> <p>Wales Obesity Strategy (Healthy Weight: Healthy Wales)</p> <p>NI Obesity Strategy (Healthy Futures)</p>	<p>Eco-labelling</p> <p>EU Deforestation</p> <p>UK Deforestation</p> <p>GB Smoke flavourings review</p> <p>Precision Breeding implementation</p> <p>England Food Strategy</p> <p>EU Smoked Ingredients</p> <p>UK Smoked Ingredients</p> <p>Scotland Obesity Strategy</p> <p>EU EmpCo Directive</p>	<p>EU Smoke flavourings</p> <p>NIRMS/'Not for EU' labelling</p>
	<b>Small Impact</b> <b>Cost</b> <b>Materials</b> <b>Change</b>	<p>EU Flavourings reviews</p> <p>Sugars (popcorn)</p> <p>EU MOAH/MOSH</p>	<p>UK Recycling labelling</p> <p>EU PFAS</p> <p>Plant-based/vegan/vegetarian/meat definitions</p> <p>Glycoalkaloids</p> <p>Furans</p>	

New issue     
 Changed priority     
 Identified as a potential high-profile media issue