

Food Issues Risk Matrix (November 2023)

	Current Issue Actions in hand Dynamic situation	Future Issue Plans in preparation	Managed issue Controlled/monitored Could reoccur Outstanding actions
Decreasing impact on business ↓	Big Company Impact Cost Reputation Media	Acrylamide 3-MCPD/Glycidyl-Esters HFSS Advertising/Promotions restrictions Wales obesity strategy Scotland obesity strategy Portion Size/Calories CIPC tMRL monitoring BREXIT/Devolution-associated issues/Regulatory divergence Windsor Framework Packaging waste/Taxation/EPR Salt/Sodium reduction (2024 targets) Ultra-Processed Foods/Junk food cycle Loss of pesticide active substances	Pesticides MRLs Food taxation Collective loss of Fungicides FDTP Health workstream FOPNL developments England obesity strategy Nutrient profiling (Ofcom model review UK)
	Moderate Impact Cost Material availability Working practice	Environment Act (implementation)/EU Farm to Fork Strategy Food waste Allergens (precautionary labels/vegan) Bread and Flour Regulations Review Glycoalkaloids Furan Contaminants (T-2, HT-2) UK Target Border Operating Model (TOM) Supply chain issues (raw materials shortages) Northern Ireland Obesity Strategy	Contaminants (DON) Eco-labelling/FDTP Environment workstream Nutrient Profiling (EU F2F Strategy) Future FSA reforms Pack Fill
	Small Impact Cost Materials Change	Flavourings reviews GBSF/CQUIN Tropane alkaloids Plant-based/vegan and vegetarian definitions Sugars (popcorn)	UK NPM Technical Guidance Update PFAS MOAH/MOSH Palm Oil (compound ingredients)

New issue

Changed priority

Identified as a potential high-profile media issue