

## Food Issues Risk Matrix (July 2022)

	Current Issue Actions in hand Dynamic situation	Future Issue Plans in preparation	Managed issue Controlled/monitored Could reoccur Outstanding actions
Decreasing impact on business ↓	<b>Big Company Impact</b> <b>Cost</b> <b>Reputation</b> <b>Media</b>	Acrylamide 3-MCPD/Glycidyl-Esters HFSS Advertising/Promotions restrictions Obesity - New Government strategy/Scotland/Wales/Northern Ireland Portion Size/Calories CIPC and 1,4DMN authorisation BREXIT/Devolution-associated issues/Regulatory diversion Packaging waste/Taxation/EPR/ Food waste Salt/Sodium reduction (2024 targets) FOPNL developments Loss of pesticide active substances Sunflower oil supply and substitutions (labelling)	Pesticides MRLs Food taxation Collective loss of Fungicides Food Data Transparency Partnership (mandatory reporting for large businesses) Nutrient profiling (Ofcom model review UK)
	<b>Moderate Impact</b> <b>Cost</b> <b>Material availability</b> <b>Working practice</b>	Environment Act (implementation)/EU Farm to Fork Strategy Allergens (precautionary labels/vegan) Bread and Flour Regulations Review Nutrient Profiling (EU F2F Strategy/UK NPM Technical Guidance Update) Ultra-Processed Foods/Junk food cycle Glycoalkaloids Furan National Food Strategy	Contaminants (DON, T-2, HT-2) Eco-labelling Sat Fat (Public Perception/media attention) Pack Fill
	<b>Small Impact</b> <b>Cost</b> <b>Materials</b> <b>Change</b>	Flavourings reviews GBSF/CQUIN/Hospital Food Review Tropane alkaloids Plant-based/vegan and vegetarian definitions Sugars (popcorn)	Fluoride (EU) Palm Oil (compound ingredients)

New issue

Changed priority

Identified as a potential high-profile media issue